

South Yorkshire Integrated Care Partnership Strategy Development

1 Introduction

The Health and Care Act 2022 amends the Local Government and Public Involvement in Health Act 2007 and requires integrated care partnerships (ICPs) to write an integrated care strategy to set out how the assessed needs (from the joint strategic needs assessments (JSNA)) can be met through the exercise of the functions of the integrated care board, partner local authorities or NHS England (NHSE).

On 29 July 2022, the Department of Health & Social Care published “Guidance on the preparation of Integrated Care Strategies”

<https://www.gov.uk/government/publications/guidance-on-the-preparation-of-integrated-care-strategies/guidance-on-the-preparation-of-integrated-care-strategies>

This guidance sets out further detail with regards to the requirements of the strategy, noting that it will build on existing work and momentum to further the transformative change needed to tackle challenges such as:

- reducing disparities in health and social care
- improving quality and performance
- preventing mental and physical ill health
- maximising independence
- preventing care needs, by promoting control, choice and flexibility in how people receive care and support

The purpose of the paper is to:

- outline the key points from the guidance
- set the context for a discussion at the Doncaster Health and Wellbeing Board with regards to development of the South Yorkshire integrated care strategy
- outline the progress made to date in the development of the South Yorkshire integrated care strategy

2 Integrated Care Strategy Guidance

The “Guidance on the preparation of Integrated Care Strategies” contains 2 sections of statutory guidance on the strategy preparation, including involvement and content, and a section of non-statutory guidance relating to the publication and review of the integrated care strategy.

The guidance also notes that integrated care strategies should set the direction of the system and set out how commissioners in the NHS and local authorities, working with providers and other partners, can deliver more joined-up, preventative, and person-centred care for their whole population, across the course of their life.

2.1 Timeframe for developing the Strategy

It is expected that integrated care strategies will be published by December 2022. It is recognised that during 2022-23 the time available to develop an initial strategy will therefore be shorter than desired and that this may limit the breadth and depth of the initial strategy. Over time it is expected that the integrated care strategy will mature and develop and that it will be refreshed as JSNAs are updated.

2.2 Fit with other planning responsibilities

Local health and wellbeing boards remain responsible for producing both the JSNA and the joint local health and wellbeing strategy. The integrated care strategy should complement the production of these local strategies. It should identify where needs could be better addressed at integrated care system level and bring learning from across places and the system to drive improvement and innovation.

Integrated Care Boards are also responsible for developing a 5 year forward plan, by April 2023, which will in effect determine how the strategy will be realised. Furthermore, operational plans will also be required for years 1 and 2 of the plan, setting out the finer details of local delivery.

2.3 Statutory requirements of the strategy

In preparing the integrated care strategy each ICP must have regard to guidance issued by the Secretary of State (including the guidance referenced in this paper). Alongside this requirement ICPs, when preparing an integrated care strategy, must also consider the areas below:

- The integrated care strategy **must** set out how the ‘assessed needs’ from the JSNA, in relation to its area, are to be met by the functions of integrated care boards for its area, NHSE, or partner local authorities.
- In preparing the integrated care strategy, the ICP **must**, in particular, consider whether the needs could be more effectively met with an arrangement under section 75 of the NHS Act 2006.
- The ICP **may** include a statement on better integration of health or social care services with ‘health-related’ services in the integrated care strategy.
- The ICP **must** have regard to the NHS mandate in preparing the integrated care strategy.
- The ICP **must** involve in the preparation of the integrated care strategy: local Healthwatch organisations and people who live and work in the area.
- The ICP **must** publish the integrated care strategy and give a copy to

each partner local authority and each integrated care board (ICB) that is a partner to one of those local authorities.

- ICPs **must** consider revising the integrated care strategy whenever they receive a joint strategic needs assessment.

3 Integrated Strategy Development in South Yorkshire

3.1 The South Yorkshire Context

In considering the South Yorkshire population health needs the key challenges faced are that 37% of South Yorkshire live in the most 20% deprived areas nationally. Life expectancy in South Yorkshire, and nationally, is no longer increasing. People living in South Yorkshire are dying younger and living fewer years in good health. There is also a difference in the number of years people can expect to live in good health for those living in the most deprived areas compared to more affluent areas in South Yorkshire. Health inequalities, that are avoidable and result in unfair differences in health status between groups of people and communities, are very evident in South Yorkshire. As such there is a compelling case for the ICP to further support the work of place partnerships to meet South Yorkshire health and care needs and to work together to address health inequalities.

3.2 Strategy Development

In order to drive the development of a South Yorkshire strategy to address such inequalities the ICP is taking the lead role. The first meeting of the ICP was in September 2022, and at the second meeting on Friday 28th October the ICP focussed on informing the development of the integrated care strategy, in particular considering the vision, level of ambition and areas of focus/priorities for the strategy.

It has also been agreed that an ICP Working Group would be formulated, comprising of ICP members from each place. This has now been established and has started to meet regularly. At the first meeting it focused on the following:

- Engagement and involvement
- Understanding the timeline and critical path for the ICP Strategy
- Planning for the ICP Session on Friday 28th October

In readiness to inform the South Yorkshire ICP Strategy four pieces of preparatory work were agreed by the South Yorkshire System Leaders Executive Group in August 2022 to:

- Understand the South Yorkshire Population Health Needs
- Capture the learning from our approach to date
- Consider & reflect the views of stakeholders, patients and the public
- Outline our existing plans and commitments

In South Yorkshire we are also very keen to ensure that our strategy is informed by the views of patients and the public. The starting point is to understand what people have already told us is important to them, by gathering insight from the wide range of engagement activities that have been undertaken in South Yorkshire over the last few years. This will be analysed independently to pull through the key themes that are identified as important to people in South Yorkshire. The engagement approach also includes additional targeted new engagement activity with our partners across the ICP, particularly in the voluntary sector and with Healthwatch, to help us to reach out and engage with people from whom we don't think we have heard and those with lived experience.

3.3 Potential Areas of Focus

The areas set out nationally to include and consider align well with the areas that have been identified through the South Yorkshire ICP for consideration. These include a range of health improvement areas, enablers and other potential areas of focus as set out below. The ICP meeting on 28th October also focussed on the areas to include in order to identify where collaborative effort is best aligned across South Yorkshire to bring additional benefits.

Health Improvement Areas

- Maternal health and supporting children to get the best start in life
- Children and young people's mental health
- Enabling children, young people & adults to maximise their capabilities & have control over their lives
- Focusing on modifying the top factors that are leading to preventable ill-health and premature mortality in South Yorkshire - including smoking, maintaining a healthy weight and alcohol and where they cluster
- Creating environments where individuals/communities are enabled to improve their health and wellbeing by address the wider determinants of health, such as the quality of housing, air pollution, work & living environments.
- Strengthening the focus on prevention and early diagnosis of long term conditions, cancer, hypertension, cardiovascular and respiratory disease as the main contributors to premature mortality in South Yorkshire.
- Supporting people to age well, maintain independence, plan for and access personalised care and support.
- Working with communities with the greatest need to address inequalities at pace
- Addressing variation in access, experience and outcomes – continuous quality improvement
- Supporting people (all age) to have better mental health and for those with mental health problems and learning disabilities to have better physical health, including suicide prevention
- Working together to address the emerging risks for health, lasting impact of covid and cost of living challenges

Enablers

- Workforce – Supporting the wellbeing and mental health of our existing workforce, growing our future workforce, supporting local people to enter health and care roles & developing a workforce that reflects the diversity of our communities
- Financial resource allocation - Rebalancing our spend towards prevention. Enabling inequitable distribution of resources to support those with greatest need.
- Digital – Advancing our digital capabilities to support integrated services, personalised care & shared decision making.
- Estates – Ensure available estate acts as an enabler, taking a strategic approach to assets to get the most out of our collective assets. Enable use of assets by the community
- Improving access – Improving access, eg primary care (GPs, pharmacists, dentists, optometrists) by supporting primary care and primary care networks, joining up services in neighbourhoods and linking with the voluntary care sector.
- Service integration – Working in partnership to ensure integration of health & care services and working with the voluntary sector to enable a coordinated multiagency approach to supporting individuals & communities, especially those with greatest needs.
- Intelligence – Harnessing the data and intelligence across South Yorkshire to ensure we understand the needs of our population and take evidence based action
- Comms & engagement – Working in partnership with individuals and communities through neighbourhoods and places to enable ongoing engagement, including supporting and enabling co design/co production

Other potential areas of joint focus

- Harnessing our collective role as anchor institutes
- The sustainability agenda, including sustainable travel, net zero, and contributing to climate change
- A focus on work and health, including local recruitment, supporting people to get into/stay in work, employment support for people with physical, mental health and learning disabilities and through this contributing to the local economy
- Forging partnerships across the NHS, universities and industry to align research to meet population needs and promote uptake of proven innovation.

4 Next Steps

As the integrated care strategy is developed, a key consideration has been to ensure that in identifying a small number of strategic priorities which are best delivered by health and care partners across South Yorkshire, these add value to and build on existing work and plans. This will continue to be the focus of discussions across the course of November, alongside engagement work as noted above.

5 Recommendations

The Board is asked to:-

- Note the guidance on the preparation of integrated care strategies
- Note the requirement that the strategy will be published by December 2022
- Discuss the emerging South Yorkshire Integrated Care Partnership Strategy as noted in this report and the up to date position that will be presented during the meeting on 10 November 2022